

Step 4: Teaching Expectations Snapshot

"If a child doesn't know how to read, we teach.

If a child doesn't know how to swim, we teach.

If a child doesn't know how to multiply, we teach.

If a child doesn't know how to drive, we teach.

If a child doesn't know how to behave, we... teach? ...punish?

Tom Herner, 1998

SWPBIS Tiered Fidelity Inventory

TFI 1.4 Teaching Expectations:

Expected academic and social behaviors are taught directly to all students in classrooms and across other campus settings/locations.

- Are regularly scheduled times identified for teaching expectations at least once per school year?
- Is there a documented teaching schedule?
- Are the behavioral expectations taught to all students across all school settings (i.e., cafeteria, hallways, classrooms, etc.)?



ABC's of Behavior

1 ID C 0 OI Delia vioi						
ANTECEDENTS "PREVENT"	BEHAVIOR "TEACH"	CONSEQUENCES "REINFORCE"				
"PREVENT" Design supportive environments using antecedent strategies promoting a positive, predictable and safe	"TEACH" Teach positive expectations, self-management and socially appropriate peer interactions supporting a positive and	"REINFORCE" Provide specific performance feedback and continuum of positive reinforcements that intrinsically motivate ALL students to engage in				
school climate for ALL students	safe school climate for ALL students.	socially appropriate behaviors.				

What We Already Know

- ▲ Students are not born with bad behaviors.
- ▲ Students do not learn better ways of behaving when only given aversive consequences.
- ▲ To learn better ways of behaving, students must be directly taught the expected behaviors.
- ▲ To retain new behaviors, students must be given specific, positive feedback and opportunities to practice in a variety of settings where the behaviors should be used.

Teaching Expected Behaviors

- Increase structure and predictability by explicitly teaching behavioral expectations and routines
- A Reduce the mystery and chaos by making expectations explicit through formal teaching
- Develop a "united front" across all staff through consistent language & expectations

Increased Structure

Decreased Chaos

Fewer Problems

"School-wide PBIS is not about controlling students; it's about empowering them."

-Rob Horner, Ph.D.

Why Teach?

- Behaviors are prerequisites for academics.
- Procedures and routines create structure.
- Repetition is key to learning new skills.
 For students to learn something new, it needs to be repeated on average 8 times, for adults an average of 25 times (Joyce and
- Showers, 2006)

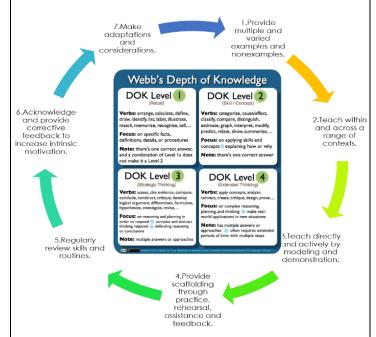
 For students to unlearn an old behavior and replace with a new behavior, the new behavior must be repeated on average 28 times. (Harry Wong, 2005)

Teaching Behavioral Expectations

Teaching social skills is integral to the implementation of SW-PBIS. The common assumption that students know how to behave in schools may be inaccurate. It may be safer to assume students need instruction regarding appropriate social behavior; a way to provide this instruction is through school-wide teaching of social skills.

Teaching expected behaviors means ALL staff demonstrate, explain and practice social skills within and across multiple school settings. The biggest paradigm shift is we teach social behavior just like we teach academic skills.

"A behavior is a behavior" regardless of whether it is an academic or social skill. As such, whether teaching an academic skill or concept, a social skill, or a character trait, the basic instructional process is the same (Algozzine, Wang & Violette; 2011).



Phases of Teaching and Learning

Teaching and learning academic, social, and behavior skills occurs in phases with different teaching emphases.

PHASES of	EXPLANATION	TE	ACHING EMPHA	SIS
TEACHING AND LEARNING		Before	During	After
Acquisition	Doing it accurately	Show, model, & demonstrate with range of place & behavior examples	Guide & assist	Restate, reteach, acknowledge, praise (Continuous)
Fluency	Doing it smoothly & at correct pace or speed	Remind, prompt, & pre-correct	Monitor	Restate, reteach, acknowledge, praise (Continuous to Intermittent)
Maintenance	Keep doing it after teaching	<u>Remind</u>	Monitor	Restate, reteach, acknowledge, praise (Intermittent)
Generalization	Keep doing it in similar places	Show, model, demonstrate with range of <u>new place</u> examples	Guide & monitor	Restate, reteach, acknowledge, praise (Intermittent)
Adaptation	Adjust doing it to fit new & different places	Show, model, & demonstrate with range of <u>new</u> place & <u>behavior</u> examples	Guide & monitor	Restate, reteach, acknowledge, praise (Intermittent)

Primer on Best Preventive Behavior Management Practices

George Sugai, Brandi Simonsen, Jen Freeman, and Susannah Everett
Centers for Behavioral Education and Research and on Positive Behavioral
Interventions and Supports
University of Connecticut
April 2015

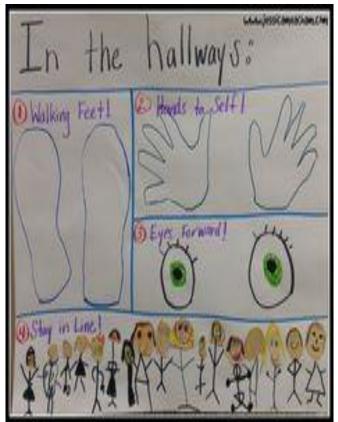
Teaching Social Skills Like Academic Skills

Like academic skills learned initially, social skills must be practiced regularly and acknowledged and reinforced frequently for mastery, sustained use, and generalized applications to be realized. If a student has a firmly learned problem behavior, then formally and continually prompting, practicing, and reinforcing the desired alternative becomes especially important and necessary.

- Academic skills and pro-social behavior are interrelated, reciprocal, and equally essential for school success.
- When students demonstrate appropriate pro-social skills, their ability to learn academic skills increases.
- Academic difficulties can cause behavior problems, which contribute to a student's risk for disengagement and dropping out of school.
- Both are essential for school success; a weakness in either academic or behavioral skills has the potential to negatively effect the other. When both are taught explicitly, student outcomes improve.

Teaching Matrix	Natural Context	Natural Context
	Or Routine	Or Routine
School-wide Expectations/	l-wide Expectations/ Operationalized	
Social Skill	Behavior	Behavior
School-wide Expectations/	Operationalized	Operationalized
Social Skill	Behavior	Behavior
School-wide Expectations/	School-wide Expectations/ Operationalized Operation	
Social Skill	Behavior	Behavior

Early Childhood Examples





Early Childhood Learning Center

Where Little' is Great!

Behavior Expectations

	Classroom/Playground	Inside the Building	Parking Lot
C Care for Others	Help Share Listen	Hands & feet to self Inside voices	• Listen
U Use Language	Ask questions Ask for help Talk to friends	Greet others Ask for help	Ask permission
B Build Friendships	Play together Take turns	Hold hands Help each other	Greet others
S Stay Safe	Hands & feet to self Follow directions	Walk Stay with adult	Hold adult hand Walk Watch for cars

Elementary Examples

Cafeteria						
Respectful	•Use hand signals •Be polite	W				
On-Task	•Bags and Tags •Tummy to table, feet on the floor					
Loyal	•Leave no trace					
Leaders	•Level 0 in serving line •Level 2 at tables	O no taking				
#bemoore						

Elbert County Elementary Behavior Matrix

TO

E.C.E.S. Eagles Make Good Choices to be R.E.A.L. Playground Car Riders Classrooms Bathrooms Cafeteria Hallways Bus Riders • Follow all Report • Get all items Report problems problems.

• Voices off. Wait in line directions the Use equipment first time given. 1st white block, 1 straight line, Peace & Quiet quietly. for purpose Keep all food in • Take care of your Share and take Seat to seat, back to back, hands to self. Look, listen, and stay in the safety zone. Look, listen, and stay in the safety zone. stuff. conservative. the cafeteria turns. • Clean up after unless it is yourself. unopened or a Responsible Be prepared. piece of fruit for recess. Stay on task. • Use It! • Be safe Eat more, · Listen to the Flush It! talk less. ideas of others. • Wash It! Stay seated. Share what you • Get It, Eat It, know. Clean It Engaged • Complete your Wait patiently. Follow Line up quickly, work carefully. • Be guick. directions quietly, and Leave no trace. Think, Raise, . Do your best. safely. Show respect for Wait others and school Red cup, Blue property. cup Accountable Use kind words. Respect the Use good Practice good Set a good privacy of manners. sportsmanship. Invite others to others Leave no trace. play. • Maintain Keep hands, feet, Keep bathrooms Maintain self-control. and objects to clean. yourself. Maintain self-control. Leader self-control.

Middle School Examples

Media Center/Computer Lab

Be Respectful

- Quiet conversation.
- Be courteous to media
- Please and thank you.

Take Ownership

- Follow book checkout procedures.
- Treat equipment appropriately.

Be Accepting

- Listen to directions.
- Limit time on computers.
- Share as needed.
- Be Responsible
- Push in chairs.

Lefler Middle School

Return materials to appropriate areas.

Arrival Expectations

United Middle School

anners

Use kind words like "good morning", "please", "thank you", & "excuse me".

chievementPromptly report to designated waiting area & enter building in an orderly manner when directed.

alues

Report to school/class on time & be ready to work, participate, & learn.



Safely & quickly exit vehicle/bus. Use designated crossing areas. Follow all staff directives.

Show Your Maverick Pride!

	All Settings	Before & After School	Hallways and Stairs	Cafeteria	Auditorium	Bathrooms	Field Trips
Be Respectful	Keep hands and feet to yourself Follow the designated noise limits (0-5) Follow dress code Use positive language and	Stay on sidewalks Use crosswalks	Follow the designated noise limit (0-2) Respectfully observe hall decorations and displays Treat lockers with care	Use table manners Follow the designated noise limit (0-2) Stay in your seat Follow cafeteria procedures	Show enthusiasm with applause only Allow the speaker to be heard (noise limit 0-1)	Treat school property with care Respect other's privacy	Actively listen Participate when invited Represent Urban Middle School in a positive way Follow the designated noise
Be Responsible	actions Follow adult directions Keep area clean	After leaving the building report to riding zone or walk home	Use your own locker Lock your locker When in the hallway during class time, carry a planner with the appropriate pass	Have sufficient funds prior to lunch Discard garbage in trash cans and stack trays Follow bathroom procedures	Report to designated area and sit quietly	Promptly report safety and/or cleanup issues to an adult at school Remember to flush	limit Follow all bus rules (stay seated, keep area clean, observe noise limitetc.) Return field trip slips on time
Be Safe	Walk at all times Report safety issues to adult	Use crosswalks safely Carry skateboards/ longboards when on school property	Stay to the right in the hallways and on the stairs	Eat your own food Clean up spills and messes; report major spills to an adult Stay in line	Enter and exit quietly Leave belongings in classroom or locker during school day performances	Wash your hands Dispose of items properly	Stay with designated chaperone Follow the rules of the area you're visiting
Be Productive	Be here, on time, and prepared Stay on task and use time wisely	Before school, gather materials, report to first hour classroom immediately and stay there After school, gather materials and promptly report to a supervised area or leave the building	Keep your locker clean and organized Move directly to destination Use designated stairwells and hallways	Bring healthy food and drinks Take only what you will eat Food and drink are to be consumed or thrown away	Actively listen Participate when invited	Use designated bathroom Use bathroom for intended use	Follow timelines Make connections to your academic classes

Calling for help in an emergency situation/ Danger Cheering at a sporting event or directing a teammate in a gym activity Speaking so everyone in the classroom can hear you. Use your presenter voice. Speaking so only a small group of 3-4 can hear you Speaking so only the person next to you can hear you Staying silent

High School Examples

PBIS at Pinecrest High School is Green & G.O.L.D!

	Classroom	Public Areas & Cafeteria	Parking Lots	School Events and Activities
Goal to Graduate	•Keep good Attendance •Meet with your counselor often •Maintain good grades	•Help others in need •Properly respond to authority figures •Follow the rules	•Follow safety rules when driving •Park in designated areas	•Show PHS spirit •Respect visiting teams •Support our teams
Own Your Behavior	*Use respectful language *Treat o thers as you wish to be treated *Follow classroom rules	•Share the common space •Avoid confrontation •Respect others	•Report suspicious behavior •Drive safely •Be aware of your surro undings	Be kind to others Give speakers your full attention Follow staff directions
Lead by Example	•Be prepared •Turn in assignments on time •Do More to Achieve More	• Keep PHS clean •Throw away trash •Respect other's property	•Help maintain a clean bus and parking lot •Keep a positive attitude •Drive with patience	*Be a SuperFan for PHS *Participate in sports, dubs, and other PHS activities *Help guide new students
Display Respect	*Speak with Respect *Actively listen *Use appropriate language	*Use appropriate language *Keep your voice at a respectful level *Report vandalism	•Follow bus driver's directions •Park in designated areas •Allow pedestrians the right-of-way	•Respect visitors on campus •Enter and exit rooms quietly •Be courteous

The Cerritos Way

At Cerritos High School Everyone Matters!
Students, Staff and Parents Experience Success in an Engaging
Environment that Promotes Connection, Compassion & Collaboration.

WHAT DOES IT MEAN TO BE READY, RESPECTFUL AND REAL IN THE FOLLOWING COMMON AREAS OF CERRITOS HIGH SCHOOL?

WH	AI DOES	IT MEAN TO BE	READY, RESPEC	IFUL AND REAL	N THE FOLLOWI	NG COMMON AR	EAS OF CERRITO	S HIGH SCHOOL?
		LIBRARY	QUAD	HALLWAYS	ASSEMBLY	PARKING LOT	OFFICE	FOOD LINES
R E A D Y		·Hang up back packs ·Have ID ready ·Enjoy food and drinks outside	Participate Move when bell rings Keep track of belongings	·Walk with purpose ·Get to class on time	·Find seat quickly ·Be Attentive ·Proceed in orderly manner	•Keep traffic moving •Arrive on time to svoid unsafe conditions	·Have ID ready ·Have forms ready ·Know why you are in the office and who to speak to	·Have ID ready ·Be ready for your purchase
RESPECTEDL		·Enter Quietly ·Use Computers properly ·Focus on work	·Engage in positive behavior and appropriate language ·Keep campus clean ·Follow adult direction ·Hands to yourself	•Observe personal space •Use inside voice	·Show positive and support spirit ·Respond appropriately	Follow traffic laws • Be Patient •Allow Pedestrians right-of-way	·Speak in appropriate tone ·Display appropriate manners	·Observe line etiquette ·Display appropriate manners
REAL		Pay obligations Honor AUP Own up to damage done to books or lost books	•Follow rules when engaging in school spirit competitions •Speak up for others	•Maintain integrity of school property •Behave in mature, respectful manner •Use appropriate language	·Enter/Exit through appropriate routes	•Report violations •Park in designated areas	·Take responsibility for your actions	• Take only purchased items Use your own \$\$ and ID

Family Examples



ROAR...ing Behavior At Home!



Expectations	Morning	Daily	Bedtime	All The Time!!!
Be Respectful	Play quietly until all family members get up	 ♣ Play cooperatively ♣ Get permission to use others' things ♣ Take care of others' things 	❖ Go to bed on time	 ♣ Listen to my parents ♣ Speak nicely to others ♣ Make eye contact when talking to others ♣ Use good manners
Take Ownership	★ Make my bed★ Brush my teeth	 ♣ Put away my toys, clothes, etc. ♣ Keep my room & bathroom clean ♣ Clear my place after meals 	 ♣ Take my clothes out for next day ♣ Complete my bedtime activities 	 Be truthful Follow my parents' directions Always try my best
Be Accepting	Accept changes in your daily routine (be flexible)	 Play cooperatively with all others Consider others' when acting and speaking Respect privacy of others 	Accept changes in your daily routine (be flexible)	 Listen to others Treat others as you would like to be treated Be kind
Be Ready	Get up and get ready for the day on time	 Finish work, chores, homework, etc. on time Read, read! 	Prepare my backpack for the next day	 Be on time Use time appropriately Be prepared

	Getting up in the morning	Getting to school	Clean-up time	Time to relax	Homework time	Mealtime	Getting ready for bed
H HELP OUT	Make Your bed Clothes in hamper	Have your back pack, lunch, notes, keys	Do your chores	Clean up after yourself Play quietly	Put your things in your backpack when finished	Set the table Put dishes away	Brush your teeth Dirty clothes away
OWN YOUR BEHAVIOR	Get up on time Get cleaned up and dressed on time	Be ready to leave on time	Clean up after yourself	Ask before you borrow Ask to change stations	Complete your homework on time Do your best!	Use kind words and "I statements" Recognize mistakes and apologize	Get to bed on time!
MANNERS COUNT	Try a morning SMILE! Thank your parents for helping.	"Thanks for the ride" "Have a nice day"	Ask politely for help	Respect others things Offer to share	Ask for help respectfully "Thanks for the help"	Please and thank you Use your napkin	End the day with nice words and thoughts
Е	V	Е	R	Y	D	Α	Y

Colorado State PBIS Initiative

Cultural Responsive Examples

PBIS Cultural Responsiveness Field Guide: Resources for Trainers and Coaches. PBIS OSEP Technical Assistance Center, Milaney Leverson, Kent Smith, Kent McIntosh, Jennifer Rose, Sarah Pinkelman (Nov. 2016)

This classroom matrix shows how Menominee Nation family, community and tribal values can be incorporated into the classroom. Specifically of note is the use of tobacco in the school setting, how traditional language is promoted and how traditional belief systems are incorporated into the classroom.

Expectation	Prayer	Menominee thinking mode time	Whole Class Activities	Small Group Activities	Transitions
Be Safe	Helper opens door for those making the offering of tobacco outside.	Line up with chair quietly Bring chair to Menominee area quietly	Enter room walking quietly Keep hands to yourself	Sit quietly on floor during story time. Stay in your own space Zero voices during story	Line up quietly behind door Wait for teacher to dismiss you. Push in your chairs
Be Respectful	All participate Handle medicines appropriately Listen to directions When one person saying prayer, zero voices.	No English during Menominee thinking mode Listen to direction Respect what we learn in this room Listen to others in class.	Listen to Teachers direction Raise hand if you want to talk	Listen to others speaking	Knock on door before entering Enter room only if teacher is in room Wait for other class to be dismissed before you enter
Be Responsible	Place Tobacco by tree Place tobacco in Shell	Participate during class			Line up quietly Push in Chair Stay in line Stay in own space.

This middle school-wide matrix example shows how family and student voice are incorporated into the expectations. Based on their discpline data and feedback from their staff-at-large, the school PBIS team modified their original matrix into SWAG. The school then continued to monitor their discipline data through monthly PBIS team meetings with teachers and staff from each grade level. The school also incorporates student focus groups to provide feedback to the administrative team.

TEACHING MATI	G, A	Iton Lin L-WIDE E			
	Arrival & Dismissal	Hallway & Transitions	Bathroom	Cafeteria	Classroom
Safety First	Walk directly to my designated area Stay in my area Talk softly Keep hands, feet, and belongings to myself	Walk directly to my designated area	Keep hands, feet, and belongings to myself Allow for the privacy of others	Enter and exit with a pass or my teacher Throw away my trash and tray Clean up after myself	Listen Follow directions the first time given Ask appropriately for help Clean up after myself Follow lab rules and procedures
ork Together Respectfully	Respect the space of others	Walk quietly in a single, straight, and silent line so that others can continue learning and working Walk to the right side of the hallway	Conserve supplies: 2 squirts of soap 2 pushes/turns on the paper towel dispenser Dispose of trash in the trash can	Move away from conflict or distractions Ask for help when needed Be patient Stay in line	Accept feedback and discipline from staff by listening, asking questions, and following directions the first time. Be ready to learn Be present and focused Encourage others
ccept	Keep to your own business	Remain quiet in QUIET ZONES Carry my own belongings Keep lockers locked Walk directly to my designated area	Flush Wash my hands Use appropriate fixtures Go	Maintain a clean space and conversation Keep food on my tray or in my mouth	Attend class daily and on time Clean up after myself Be prepared for instruction with all necessary materials
uide Me	Teachers will supervise groups of students at all times Teachers will ensure that they know the location of all students	Teachers will enforce safety Teachers will monitor students by being at their doors and in the hallways	Teachers will stand by bathrooms to monitor the noise and behavior from the hallway	Teachers will arrive on time and pick up students on time Teachers will walk students directly into the cafeteria	Teachers will supervise groups of students at all times Teachers will be prepared for class Lesson plans posted Engaged and present Observable outcomes

Developing a Teaching Matrix

STEP 1: MAP IT Identify Predictable Problem Locations

STEP 2: DEFINE IT Undesired vs. Desired T-Chart

STEP 3: MAKE IT A MATRIX Re-classify Desired Behaviors

STEP 4: BRING IT TO LIFE Lesson plans

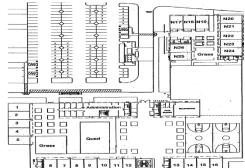
STEP 1: MAP IT Identify Predictable Problem Locations

> Draw a map/blueprint of your organization/school.

Everyone receives a post-it notes to include drill down information for location:

- identify problem behaviors
- ▲ identify when
- ▲ identify who
- Post notes on map location.

▲ Note: This step should be completed by ALL staff, students and



STEP 2: DEFINE IT Undesired vs. Desired T-Chart

- > Create a T-Chart with Undesired Behaviors and Desired Behaviors for each problem location identified.
- > Place all problem behaviors on post-it notes on the Undesired Behavior side.
- Operationalize desired behaviors for each problem behavior identified.

Location:

UNDESIRED BEHAVIORS	DESIRED BEHAVIORS	
Chart response from map	Operationalize behaviors to teach and reinforce to increase the likelihood of student success?	
	What do you see? What do you hear?	
	®& ?	

STEP 3: MAKE IT A MATRIX Re-classify Desired Behaviors

- Design a School-wide PBIS matrix from the above information.
- Natural Context: Add locations that were identified on the map as problem areas, plus additional areas, such as classroom (non-negotiable).
- > Social Skills: Add your 3-5 Schoolwide Behavioral Expectations
- > Operationalized Behaviors: Plug in the desired behaviors identified by on T-Chart, plus any other behaviors. There should be no more than 3 behavioral descriptions for each expectation/location. This is the heart of the teaching matrix as it defines for EVERYONE what will be taught and acknowledged.
- **Note**: Teams will organize the matrix and bring it back to staff and students for suggestions/approval.

Natural Context	Natural Context
Or Routine	Or Routine
Operationalized	Operationalized
Behavior	Behavior
Operationalized	Operationalized
Behavior	Behavior
Operationalized	Operationalized
Behavior	Behavior
	Or Routine Operationalized Behavior Operationalized Behavior Operationalized



Teaching Matrix	Natural Context	Natural Context
reaching Matrix	Or Routine	Or Routine
School-wide Expectations/	Operationalized	Operationalized
Social Skill	Behavior	Behavior
School-wide Expectations/	Operationalized	Operationalized
Social Skill	Behavior	Behavior
School-wide Expectations/	Operationalized	Operationalized
Social Skill	Behavior	Behavior

STEP 4: BRINGIT TO LIFE Lesson plans

Location:

Be Safe	Be Respectful	Be Responsible

TELL (Introduce)

SHOW (Teach and Inform)		
Looks Like	Sounds Like	

PRACTICE/MODEL/ACKNOWLEDGE

EXAMPLE

Location: Bathroom

Be Safe	Be Respectful	Be Responsible
Wash your handsKeep water in the sink	Close the stall doorFlush the toiletVoice Level 1	Enter quietly2 pumps of soap3 pulls for paper towels

TELL (Introduce)

Objective: By the end of the lesson students will be able to follow school-wide PBIS Bathroom Procedures. "Today we are going to learn about always being safe, respectful, and responsible at LMS.

Being safe always means being free from harm.

Being respectful always means being polite and cooperative.

Being responsible means being dependable and trustworthy.

Check for student understanding.

SHOW (Teach and Inform)			
Looks Like	Sounds Like		
 Students close stall doors when in use Students washing hands and throwing away paper. Students exiting the bathroom quickly. 	Students using the correct voice level.3 pulls for paper towels.2 pumps of soap.		

PRACTICE/MODEL/ACKNOWLEDGE

Teachers provide practice of the Bathroom Procedures in the bathroom or with visuals of the bathroom lesson; such as, video vignettes.

- Teachers and students should model: appropriate voice level, washing hands and putting paper towels in the trash.
- Teachers should model: inappropriate voice level, leaving paper towels on the floor and not washing hands after using the bathroom.

Students practice Bathroom Procedures with teacher giving immediate feedback and praise.

Re-Examining the Matrix

#2

PBIS Cultural Responsiveness Field Guide: Resources for Trainers and Coaches.

PBIS OSEP Technical Assistance Center,

Milaney Leverson, Kent Smith, Kent McIntosh, Jennifer Rose, Sarah Pinkelman (Nov. 2016)

In SWPBIS, a core feature is to define and teach a set of positively stated expectations for all students across the various settings in the school. Creating a clear set of expectations provides language to create consistency and make explicit the hidden curriculum (i.e. unnamed assumptions about how students should behavior).

This activity is intended for school teams to examine their existing school-wide expectations and matrix for their alignment with critical features and fit with students, families, the community and staff.

Note: if schools have no existing expectations or matrices, they can skip to Step 4.

Step 1: Identify Any Existing Expectations or Matrices

Find expectations, matrices, or rules for the school. These may be posted in different areas of the school or in classrooms, included in the staff or student handbook, and sent home to parents. They may include the district or school code of conduct. Students can play a role in this step through the Rules Gallery Walk activity described in Step 2. If none can be found, skip to Step 4.

Step 2: Access Existing Expectations Based on Fit with Values and Needs of Students, Families, and the Community (Revise as Needed)

Get input from students, families and community members on what they think of the existing expectations and matrix or what they think they should be. It is important to get input beyond easily-reached groups (e.g. student council, parent-teacher organization). Students and families from marginalized groups, community agency leaders and Elders are important groups to seek out for their input. Examples of activities include focus groups, surveys, or activities such as:

Stakeholder Input and satisfaction surveys. The Student and Family Survey Tools are available at www.pbisapps.org) and can be used to get input and suggested revisions for expectations.

Specific Survey for Families/Community. To maximize responses from busy families, it may be useful to consider a survey only addressing this topic, such as the following:

We would like your help in picking the values or rules for our school. We use a small number of positively stated expectations or rules across the whole school to make it more safe, positive and predictable. At (School Name), our current expectations are (list expectations here). To teach these expectations, we use a matrix with specific examples of how to follow the expectations around school:

Paste Matrix Here

Please answer the following questions to help improve our expectations: Are our school's expectations for student behavior meaningful or important to you? YES / NO Why or why not? What do you think should be included? What are the values or rules you want your children to follow at home? Are there any expectations or examples (in the matrix) that go against your values at home? YES / NO If yes, what are they? What other ideas do you have for us to teach students the expectations? Thank you for your time and thoughts!

Rules Gallery Walk. This activity is particularly helpful for middle and high schools. It engages students in both gathering and examining rules around school.

- 1. Ask students to walk around the school and document (e.g., photograph) any posted "rules" they can find around the school.
- 2. Once collected, post the rules on the walls around a large common area (e.g., gymnasium) with a set of questions below each set of rules on flipchart paper. Examples include:
 - a. Is the rule positively stated?
 - b. What is the purpose of the rule?
 - c. What is the underlying value this rule promotes?
 - d. Is this rule necessary?
 - e. Does this rule fit within any of our school-wide expectations (if they exist)?
- 3. Use the results to revise expectations and rules

"Blank Matrix" Activity. This activity is used to get student input on the examples in the matrix and use the responses to revise expectations or examples.

- 1. Provide students with the existing school-wide matrix, but with the specific examples in the boxes removed.
- 2. Ask students to write (or draw, if younger students) specific examples for each setting for each school-wide expectation (i.e., fill in the boxes with actions).
- 3. Use the results as follows:
 - a. If many students cannot identify examples for particular expectations, consider revising or reteaching those expectations.
 - b. Use the student-provided specific examples in place of staff-generated ones (to make the matrix more "student friendly").

Step 3: Revise Expectations and Matrix Based on Feedback

Summarize the information from Step 2 to revise the expectations and matrix. Assess whether the existing expectations are valued by stakeholders. Note, you may need to generate options for new expectations or specific examples for the matrix.

Step 4: Assess New Options for Expectations and Matrix Based on Critical Features of Effective Practices (Revise as Needed).

- ☐ Has all expectations and settings in the school across top and side of matrix
- □ Specific examples (in the boxes) are positively stated (describe what TO DO, not what not to do)
- □ Examples are written in student-friendly language
- ☐ Examples are best actions for how to show the expectation in that setting
- ☐ Examples include the positive alternative to the most common unwanted behavior in that setting
- ☐ Examples are active behaviors (not "Refrain from...")
- ☐ Examples are small in number (between 2 and 5 examples per box)

Step 5: Agree on New Expectations and Matrix

Seek to make decisions based on consensus. If it is difficult to find consensus, consider using input from more marginalized groups. Consider a student vote among a few possible options.

Step 6: (Re)Introduce, Teach, and Practice the New Expectations and Matrix with Students and Share with Families and Community Members

Use active lessons and practice, as opposed to simply sharing the matrix with students and families.

Personal Matrix



PBIS Cultural Responsiveness Field Guide: Resources for Trainers and Coaches.

PBIS OSEP Technical Assistance Center,

Milaney Leverson, Kent Smith, Kent McIntosh, Jennifer Rose, Sarah Pinkelman (Nov. 2016)

A **PERSONAL MATRIX** (or Behavior Dictionary) is a tool, classroom teachers can use to draw on student prior knowledge regarding behavior expectations (validate and affirm) and identify where connections need to be bridged and/or built. School personnel articulate expectations in the school setting, and students are asked to reflect on expectations in other settings in their lives. This dictionary can be used to help reteach and help students learn code-switching while allowing teachers to learn how the expectations may have been taught to fluency previously. This activity allows school personnel to check for prior knowledge and understand where there may be cultural gaps between home and school, and where additional instruction may be necessary.

- > As a class, Schoolwide expectations are identified and operationalized in the "at school" column
- > Students are then asked to complete the At Home and In My Neighborhood columns individually
- > Discuss how expectations might be different at home compared to school.
- > Discuss how expectations might be different in their neighborhood with their friends compared to school or home.
- Ask students to compare examples in each row and share similarities and differences in expectations across settings
- > Have students practice examples at school and tell them you will remind them when to switch to school expectations if they need extra help
- Where differences are identified between school and other settings, school personnel can reflect on the following question: Are the different school rules necessary for positive student development?
- ➤ If NO, then change the school expectations to align them more closely with the home and neighborhood
- ➤ If YES, acknowledge these differences explicitly and provide additional teaching, practice and acknowledgement to code-switch effectively

School-wide Expectation	At SCHOOL It looks like	At HOME It looks like	In my NEIGHBORHOOD it looks like
Be Safe	 Keep hands and feet to self Tell an adult if there is a problem 	Protect your friends and familyDon't talk back	 Stick up for your friends Don't back down Look the other way
Be Respectful	 Treat others how you want to be treated Include others Listen to adults 	 Do exactly what adults tell you to do Don't stand out Don't bring shame 	 Text back within 30 seconds Be nice to friends' parents Share food
Be Responsible	Do my own workPersonal bestFollow directionsClean up messes	 Help your family out first Own your mistakes Share credit for successes 	 Have each other's backs Own your mistakes Check in about what to do

Tiered Fidelity Inventory Action Planning Items

TFI 1.3 Behavior Expectations

School has five or fewer positively stated behavioral expectations and examples by setting/location for student and staff behaviors (i.e., school teaching matrix) defined and in place.



TFI 1.4 Teaching Expectations

Expected academic and social behaviors are taught directly to all students in classroom and across other campus settings/locations.

	Action Items (Not in Place; Partially; Fully	in Place)	NI	PI	FI
1.3	Team has facilitated a Consensus Building activity for staff, student and involvement for selection of schoolwide positive behavioral expectation	d family			
1.3	Students have developed and administered a Student Survey for select schoolwide positive behavioral expectations.	ction of			
1.3	Team completes the Behavioral Expectation checklist.				
1.3	Expectations and schoolwide matrix are Posted in non-classroom settin	ngs.			
1.4	Map It activity is completed with staff and students.				
1.4	Staff and students chart desired behaviors using the Define It activity.				
1.4	Team re-classifies desired behaviors from charts using the Make it a Ma Team presents matrix to staff and students for input.	atrix activity.			
1.4	Team and students design lesson plans using the Bring it to Life activity.				
1.4	Lessons are embedded into subject area curriculum.				
1.4	Team develops a plan for teaching expectations which include: What How will it be done? When will it be done? Who will be involved?	will be done?			
1.4	Team develops a Resource Bank of lesson plans for non-classroom setti negotiable classroom social skills.				
1.4	College and Career Readiness features are incorporated into schoolw matrix. (High School)	ide teaching			
1.4	Team, students and parents use the lens of cultural responsiveness to Re-Examine the matrix.				
1.4	Students create a Personal Matrix with classroom teachers.				
	ACTION PLANNING				
	What? Who?		В	y Whe	en?

What? Who?	By When?